

C 09/02/01

COUNCIL'S VISION, PRINCIPLES OF MANAGEMENT AND EXCO PORTFOLIOS

RESOLVED that:

- (a) Council adopt the Vision Statement as set out in Annexure A attached to the report on the Agenda as the Vision for the City of Cape Town
- (b) Council identify and adopt as its key strategic priorities, the issues of Crime, HIV/AIDS, Free Lifeline Services and Tourism
- (c) Council adopt the principles of City Management as set out in Annexure A attached to the report on the Agenda
- (d) Council approve the policy attached to the report on the agenda as Annexure B as part of its strategic plan for service delivery and approve the assignment of responsibility for the strategic priorities and policies to those individual Exco members as set out in Annexure A
- (e) Council approve the assignment of responsibility for the various Service Organisations to those individual Exco members as set out in Annexure A.

Extract from report (Annexure A and B) is attached [go to next page/s].

Previous policy decision: -

File Ref. No. (H 04/3/P) (HO 4/3/1/1)

ANNEXURE A**CITY OF CAPE TOWN****1. VISION STATEMENT****A vision for the City of Cape Town**

The city government of Cape Town will build a partnership with all its people to make Cape town a world-class city in which the quality of every citizen's life steadily improves.

Mindful of that which gives our city its unique character, we commit ourselves to nurturing Cape Town's spectacular natural beauty, to preserving its rich heritage and to enriching its exciting mix of dynamic cultures.

In partnership with all our people we commit ourselves to fight crime, combat HIV/AIDS, promote job creation through a special focus on tourism, provide every Cape Townian with free basic services.

Our vision is of a safe city that is clean, attractive to investors, welcoming to visitors and underpinned by a vibrant, growing economy.

Our vision is of a well-run, democratic city that is accountable to the people of Cape Town, corruption free, transparent in all its activities and prudent in the management of its finances.

Our vision is of a city in which no one is left behind, where everyone has access to opportunity and everyone is guaranteed basic life-line services.

Our vision is of an open, tolerant city in which every resident feels at home.

Our vision is of a smart city populated by informed people, connected to the world and each other by the technology of the information age.

Our vision is of a city filled with concerned citizens, in which every person takes responsibility for the good order, high standards and upkeep of the city and its environment.

We commit ourselves to a focus on the citizen as customer, to be responsive to the needs of the people and to efficiently deliver affordable services to all.

Together with the people of Cape Town, we will strive to make our city the best place to live, to work, to invest and to visit in all of South Africa.

2. **PRIORITIES**

- Crime
- HIV/AIDS
- Free Lifeline Services
- Tourism

3. **PRINCIPLES OF CITY MANAGEMENT**

Background

Exco focussed on a number of significant issues in preparing its proposals to Council:

- Constitutional position of local government
- Implications of fusing seven administrations into one
- Principles of good governance
- Lessons of best practice at home and abroad
- Unicity Commission proposals
- Problems experienced by previous dispensations

It became evident that the new city could only be effectively managed if:

- There is a separation of the executive and legislative powers
- The municipal manager and his or her staff are empowered to implement policies of council
- The executive committee be delegated certain executive powers to speed up decision-making, subject to appropriate checks and balances.
- The political and management leadership interface in a corporate centre, which in turn networks and co-ordinates council undertakings
- Legislative (portfolio) committees determine the scope within which the executive would exercise its functions.

3.1 **Focused, decentralised and vertically integrated Service Organisations**

The operating departments will become vertically integrated service organisations with significant levels of decision-making matched by increased accountability for performance.

3.2 **Political Executive**

The Executive Committee will establish strategy; drive the political imperatives to successful conclusion and approve draft policy on legislation for consideration by Council. The Committee will also be politically accountable for the performance of the Service Organisations.

3.3 **Municipal Management**

The Municipal Manager and his staff will implement the strategies, policies and legislation of the Council.

3.4 **Corporate interface**

The Mayor's Office; the Deputy Mayor's Office; the Council represented by its Exco and the Municipal Manager and his/her senior staff will interface in a corporate centre – City Hall.

City Hall will support Exco and the Council and will orchestrate policy and strategy; align activities and services within development strategy and the IDP and will house the functions of communications; external relations; strategic performance monitoring and governance.

3.5 **Portfolio Committees**

The Committees will largely mirror the Service Organisations and will be responsible for considering legislation and policy for approval by the Executive and by Council.

The Committees and the subcouncils will ensure the greatest possible public participation in these processes.

The Committees will also have a monitoring function in regard to the outcome of policy implementation.

In addition, they will contribute to the achievement of the Council Vision; Priorities and Pledges.

3.6 **Subcouncils**

The subcouncils will ensure that the activities of the Service Organisations are monitored, co-ordinated and aligned at the local level, and that they are the prime interface between the Council and the people of Cape Town.

To this end they will be adequately supported, but it is not the intention to create secondary municipalities.

Subcouncils will contribute to the achievement of the Council Vision; Priorities and Manifesto Pledges in their local areas.

Exco recommends to Council that the proposals regarding the functions and boundaries be decided after an extensive process of public participation through a special portfolio committee appointed for this process.

It is envisaged that the subcouncils could be constituted by end April.

4. **EXO RESPONSIBILITIES**

4.1 **Priorities and Manifesto Pledges**

Priorities	Responsibility of
Crime	Cllr Ian Neilson
HIV – AIDS	Cllr Ian neilson
Tourism	Cllr Kent Morkel
Free Lifeline Services	Cllr David Erleigh
Pledges	Responsibility of
Caring City	Cllrs Erleight & Gutuza
Opportunity City	Cllr Kent Morkel
Smart City	Cllrs Walker; Morkel & Gutuza
Tolerant City	Mayor Peter Marais
Accessible to Housing	Cllr Gawa Samuels
Safe City	Cllr Ian Neilson
Healthy City	Cllr Ian Neilson
Well Run City	Cllrs Mellet & Walker
City close to all the people	Exco

4.2 **Service Organisations and Special areas**

Service Organisations	Responsibility of
Health	Cllr Ian Neilson
Safety (Law Enforcement & Fire & Rescue)	Cllr Ian Neilson
Amenities and Community Support	Cllr Frank Gutuza
Trading Services (Water & Sanitation; Solid Waste; Electricity, Market & Abbatoir)	Cllr David Erleigh
Economic Development & Tourism	Cllr Kent Morkel
Transport & Roads	Cllr Koos Bredenhand
Housing	Cllr Gawa Samuels
Planning & the Environment	Cllr Brian Watkyns

Special Areas

City Hall (Organisational Change; HR & IT)
Finance
Municipal Managers Office

Deputy mayor Belinda Walker
Cllr George Mellet
Mayor